

Project Storyboard: Medicaid Eligibility & Enrollment System

Project Manager	Spaulding, Don	Status Report Date	8/8/18
Project Type	Major Project	Status	Approved
Stage	Build	Progress	Started
Total Estimated Cost	\$81,200,000.00	Estimate to Complete	75.13%
Actual Cost To Date	\$61,002,738.00		

Project Dates		
	Start	Finish
Plan	6/1/18	4/30/22
Baseline	6/1/18	4/30/22
Days Late	0	0

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description

The Affordable Care Act (ACA) included numerous provisions with significant information systems impacts. One of the requirements was to change how Medicaid Eligibility was determined and implement the changes effective 10/1/2014. As a result of the lack of time available to implement a long-term solution, the Department of Health and Human Services implemented a short-term solution in the current environment to meet initial due dates and requirements. This solution did not meet all Federal technical requirements for enhanced Federal funding but was approved on the assumption that a long-term solution would be procured. An RFP was developed and procurement has been completed with Wipro selected as the Systems Integrator for the IBM/Curam software.

- Key Accomplishments**
- Key resources changes have been made to effect new leadership on the program.
 - Phase I and II Development is now aligned to a hybrid agile approach, with sprinting from an established development backlog populated from Use Cases that track to defined requirements.
 - MCI system and performance testing completed with no unresolved issues.
 - MCI mock go-live activities completed 07/30/18 with no unresolved issues.
 - MCI Service Level agreements and post implementation operations procedures are in place.
 - Re-platforming, using a vendor remote infrastructure management (RIM) option has been elected by the State.
 - Re-platforming architecture is under development.

Status Report Update

The Master Client Index (MCI) did not implement in April of 2018. After a thorough go/no go criteria review, the Project Board decided to move the MCI implementation date to August 12, 2018.

Additionally, the NTRAC project was transitioned from a “big bang” project implementation approach to a phased implementation approach with a new schedule baseline established and approved by the Project Board and Steering Committees in June, 2018. This new schedule and two phase approach will help reduce implementation risks that would impact citizen populations and DHHS operations. The first implementation phase will focus on Medicaid Adjusted Gross Income (MAGI) populations and the second implementation phase will be focused on non-MAGI populations.

A decision was also made in June, 2018 to move to a new hardware platform, with hosting of the solution at the State data center. That decision was taken to upgrade hardware that had reached its end of life. The work for re-platforming will happen in parallel with the MAGI phase (phase I) of the project.

Milestones are currently on schedule per the approved new project baseline.

- Upcoming Activities**
- The MCI go-live will occur 08/12/18.
 - Phase I (MAGI) configuration and use of the Rational Team Concert (RTC) tool will begin for requirements, use case, testing and defect management.
 - Phase I (MAGI) development sprinting begins 09/03/18.
 - Phase I (MAGI) sprint testing begins 09/17/18.
 - Phase I Use Case creation for remaining sprint will be on-going.

Issues by Priority Risks by Priority

Current Issues

No matching records were found

Project Storyboard: Medicaid Management Information System Replacement Project (MMIS)

Project Manager	Spaulding, Don	Status Report Date	8/8/18
Project Type		Status	Approved
Stage	Design	Progress	Started
Total Estimated Cost	\$113,600,000.00	Estimate to Complete	8.34%
Actual Cost To Date	\$9,478,364.00		

Project Dates		
	Start	Finish
Plan	7/1/14	5/31/19
Baseline	7/1/14	5/31/19
Days Late	0	0

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description

Nebraska's current Medicaid Management Information System (MMIS) has supported DHHS Medicaid operations since 1977. Medicaid is an ever-changing environment where program updates occur quickly. The need for access to data is increasing and technological enhancements are necessary to keep pace with program changes. Recognizing the need to implement new technology, and with the support of the Legislature, DHHS embarked on the planning phase for replacement of MMIS functionality.

- Key Accomplishments**
- Completed deliverable review, acceptance and approval activities for the Data Governance Plan, CMS Certification Plan, and Integrated Master Schedule (IMS).
 - Completed deliverable expectation document (DED) reviews for many items, including the Comprehensive Test Plan, Infrastructure and Solutions Lifecycle Management (ISLM) and Data Management Plan, among others.
 - Concurrent deliverable reviews are ongoing for the Comprehensive Test Plan, Data Management Plan, and Data Modeling Plan, among others.
 - Quarterly update reviews have commenced for the Project Management Plan, and Change Management Plan.
 - Commenced R2 certification efforts including Certification Plan deliverable finalization.
 - Continued DMA Managed Care Entity (MCE) outreach and planning efforts with other external project and system support teams where interface development and coordination are needed.
 - Initial UAT planning discussions have occurred to identify key activities, roles and responsibilities and collaboration with Deloitte during the upcoming UAT phase.
 - Completed State Agile role assignments; hybrid agile training provided by Deloitte.
 - Completed the first three DMA Agile development sprints including all sprint ceremonies such as sprint planning, sprint review, sprint retrospective, backlog refinement and daily scrums.
 - System Integration Testing (SIT) is underway by the Deloitte testing team.
 - Turnover discussions with the current DSS vendor, Truven Health Analytics, have occurred. An SFTP connection has been established and Truven has begun transfers of historical raw data files back to the State.
 - Sample test files for historical data have been shared by the State team with Deloitte for accessible data domains. This sample data is getting mapped and loaded into the HealthInteractive pilot and development environments.
 - The DMA Data Governance Organization has been established with key subject matter experts identified and finalized.

Status Report Update

The Data Management and Analytics (DMA) project formally kicked off 02/01/18 and has completed its initial discovery, requirements, and creation of user stories in concert with systems integration partner and vendor, Deloitte Consulting, LLP.

The project is underway. The scope of work being implemented in the original 16-month schedule has been re-assessed and deferred to align with State resource constraints. The Integrated Master Schedule (IMS) deliverable reflects these adjustments.

The project has been divided into logical work tracks that align to the functions of the DMA and its associated systems. The development phase has commenced, and agile sprint cycles are in progress; out of the 14 total planned sprint cycles, the first 3 are complete. Six major HealthInteractive Pilot releases are planned correlating to primary data domains and will be implemented throughout the 14 sprint cycles.

- Upcoming Activities**
- Complete deliverable review, acceptance and approval activities for the deliverables currently in-review and upcoming.
 - Complete review of upcoming Deliverable Expectation Documents.
 - Complete quarterly review of the updated deliverables.
 - Facilitate the integration of CMS feedback into the approved CMS Certification Plan deliverable in the next planned quarterly update cycle.
 - Complete initial Truven January-June 2018 raw data turnover.
 - Commence the data conversion process with Deloitte.
 - Perform and complete the State Minimal Viable Product analysis.
 - Continue organizational change management planning.
 - Continue to work on upcoming sprint cycles and related ceremonies.
 - Review and approve upcoming Pilot Releases 1 and 2 for HealthInteractive.
 - Conclude UAT planning discussions and commence State UAT Plan development delineating roles, responsibilities, tasks, etc. for the UAT Phase.
 - Continue Medicaid Enterprise Certification Lifecycle (MECL) Review 2 (R2) certification planning and documentation efforts using CMS's Medicaid Enterprise Certification Toolkit (MECT) framework.
 - Complete the next stage of a rolling, monthly updated, 120-day forward-looking project plan window. This includes IMS updates to the details behind hybrid-agile design, build and test sprints needed to implement functionality derived from requirements.

Issues by Priority

Risks by Priority

Current Issues

No matching records were found

Project Storyboard: Nebraska Regional Interoperability Network (NRIN)

Project Manager	Krogman, Sue	Status Report Date	8/9/18
Project Type	Major Project	Status	Approved
Stage	Build	Progress	Started
Total Estimated Cost	\$12,500,000.00	Estimate to Complete	83.24%
Actual Cost To Date	\$10,405,204.00		

Project Dates		
	Start	Finish
Plan	10/1/10	8/31/19
Baseline	10/1/10	8/31/19
Days Late	0	0

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description

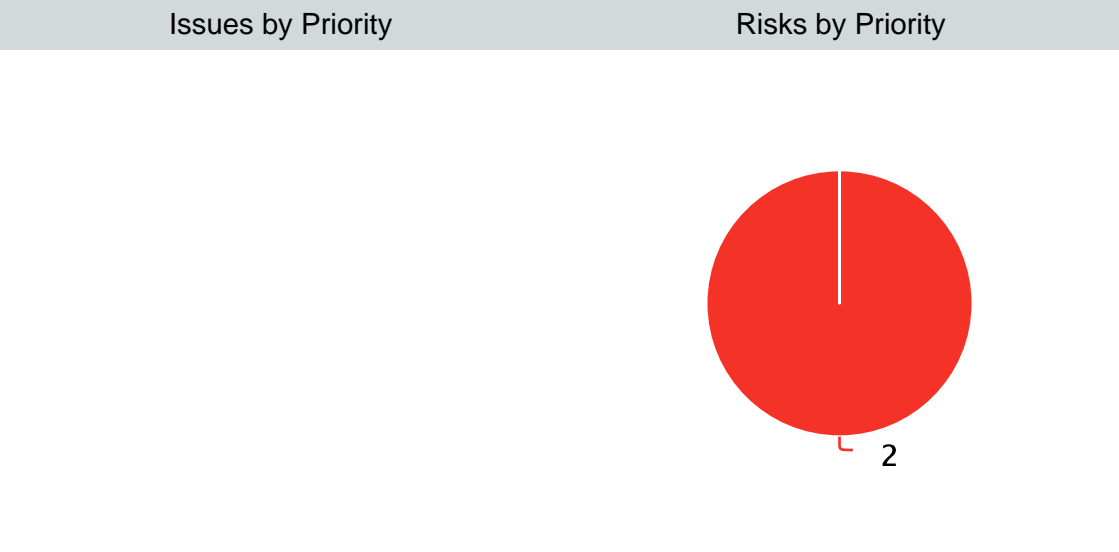
The Nebraska Regional Interoperability Network (NRIN) is a project that will connect a majority of the Public Safety Access Points (PSAP) across the State by means of a point to point microwave system. The network will be a true, secure means of transferring data, video and voice. Speed and stability are major expectations; therefore there is a required redundant technology base of no less than 100 mbps with 99.999% availability for each site. It is hoped that the network will be used as the main transfer mechanism for currently in-place items, thus imposing a cost-saving to local government. All equipment purchased for this project is compatible with the networking equipment of the OCIO.

Key Accomplishments

Status Report Update

Testing for Cass County has caused some issues (mostly with Motorola's requirements on their system). Testing is being done from Tecumseh to Hebron. New interest has sparked for NRIN to become at least a secondary backup for all SE 911 systems. Path calculations are being done from the KUSO tower to O'Neill. Final site evaluation is also being processed for the new tower build in Holt County.

Upcoming Activities



Current Risks						More Risks...
Risk	Probability	Impact	Priority	Status	Target Resolution	Owner
Finding adequate towers to locate the NRIN system on				Open	5/6/16	Weekly, Andy
MOUs and Lease Agreements				Open	5/6/16	Weekly, Andy

Project Storyboard: Nebraska State Accountability (NeSA- Reading, Math, Science and Writing)

Project Manager	Foy, Valorie	Status Report Date	6/6/18
Project Type	Major Project	Status	Approved
Stage	Launch	Progress	Started
Total Estimated Cost	\$9,781,606.00	Estimate to Complete	19.84%
Actual Cost To Date	\$1,940,416.42		

Project Dates		
	Start	Finish
Plan	7/1/17	12/31/18
Baseline	7/1/17	11/30/18
Days Late	31	31

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description

Legislative Bill 1157 passed by the 2008 Nebraska Legislature required a single statewide assessment of the Nebraska academic content standards for reading, mathematics, science, and writing in Nebraska's K-12 public schools. The new assessment system was named Nebraska State Accountability (NeSA), with NeSA-R for reading assessments, NeSA-M for mathematics, NeSA-S for science, and NeSA-W for writing. The assessments in reading and mathematics were administered in grades 3-8 and 11; science was administered in grades 5, 8, and 11; and writing was administered in grades 4, 8, and 11.

Key Accomplishments

Status Report Update

1. Overall statewide summative testing went well.
2. Some issues with technology did occur with ACT. According to ACT, different factors affected online testing, including URLs that had not been white-listed, not having completed mock administrations, and not locking down the system after the system check was completed. Use of wireless can cause connectivity issues. NDE and ACT are having conversations about some changes or more specificity in the ACT Test Accessibility User Guide and/or the ACT Test Technical Guide.
3. Several districts did complete online ACT.
4. Northwest Evaluation Association (NWEA) had technology representatives in several districts across the state, and also located some so they could quickly get to districts who might have been experiencing any online issues. Several district indicated that the support was greatly appreciated.
5. All testing is complete for the 2017-2018 school year, and ACT, NWEA, and Data Recognition Corporation are exchanging data to provide final reports.

Upcoming Activities

Issues by Priority **Risks by Priority**

Current Issues

No matching records were found

Project Storyboard: Oracle Fusion (Enterprise Resource Management Consolidation)

Project Manager	Rasmussen, Michael	Status Report Date	8/9/18
Project Type	Major Project	Status	Approved
Stage	Build	Progress	Started
Total Estimated Cost	\$12,050,000.00	Estimate to Complete	31.72%
Actual Cost To Date	\$3,821,782.10		

Project Dates		
	Start	Finish
Plan	7/13/17	1/15/20
Baseline		
Days Late	0	0

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description

Migrate five current disparate IT systems individually supporting human resource and benefit management, employee recruiting and development, payroll and financial functions, and budget planning to a cloud-based single enterprise platform. The migration will include implementation of two new modules: E-Procurement and Budget Planning. The end state would be the realization of operational, process, and expense synergies by moving to a single enterprise platform at the end of this migration.

Key Accomplishments

For Program:
 Foresee Consulting conducting Phase 0 assessment align fuzioN and Unifier
 Onboarding new Resources to help in shorted areas, primarily HCM & Training
 Kronos iSeries assessment completed and Statement of work in process (awaiting finalization of Master Contract)

For HCM:
 Defined the scope and entrance / exit criteria for CRP2
 Completed initial draft of the CRP2 Test Plan
 Updated the configuration workbooks for CRP2
 Updated system configurations for CRP2
 Updating the CRP2 test scripts
 Continued data mapping exercises
 Establishing custom security role setups

For FCM:
 Completed the Solution Design Document
 Finalized CRP 1 Scope entry / exit criteria, and Test Plan
 Completed work on the CRP1 test scripts
 Completed remaining CRP1 configuration
 Completed CRP1 unit testing
 Uploaded and assigned all Week 1 CRP1 test scripts and data sheets on JIRA
 Facilitated the CRP1 Kick-off Meeting on 7/25
 Establishing custom security role setups

For SCM:
 Finalize CRP1 scope, entry / exit criteria and Test Plan
 Completed CRP1 test scripts, scenarios and configuration
 Begin Unit Testing configurations
 Conducted the CRP1 Kick-off (8/1)

Status Report Update

Project approved by NITC, Governor, and was briefed to the Appropriations Committee. Migration funding and appropriations were approved for the project with both funds being transferred and appropriations made available starting on July 1, 2017.

Overall Program status on track:
 Schedule:
 FCM started CRP1 on 7/30/18
 SCM started CRP1 on 8/6/18
 HCM will start CRP2 on 8/20/18
 Technical resource constraints resulted in adjusting HCM UAT and FCM/SCM CRP2

Budget: Overall Program budget remains on track for KPMG, Oracle, and Civic

Upcoming Activities

Upcoming Activities
 For Program:
 Continue to evaluate tasks, resources, dependencies, and milestones for the remainder of the program for all workstreams
 Complete CRPs, and anticipate corresponding KPMG and Civic deliverables
 Finalize Kronos Master Contract and Statement of Work
 Foresee completion of Unifier Phase 0 Assessment and begin Phase 1 (Phase 0 assessment on-site work estimated at 2 weeks with 4-6 weeks remote follow-up)
 NDOT – Develop Phase 1 Integration Roadmap deliverable

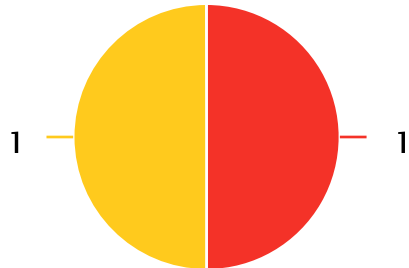
For HCM:
 Receive State sign off for the CRP2 Test Plan (8/10)
 Complete CRP2 configuration workbooks (8/17)
 ~ Complete CRP2 configuration (8/3)
 ~ Complete CRP2 configuration (8/3)
 ~ Begin unit testing for CRP2 (8/6)
 Conduct the CRP2 Kick-off (8/13)

Begin reviewing the report inventory, prioritizing reports, and determining complexity of build
 Start CRP2 Event and begin documenting and reporting testing results (8/20)
 Continue CRP2 configuration (including updating workbooks and test scripts)
 Continue data mapping exercises with the Tech Team

For FCM:
 Finalize the remaining weeks CRP1 data sheets and test scripts in JIRA
 Finalize remaining weeks CRP1 Unit Testing
 Document and report CRP1 testing results
 Begin resolving issues and defects identified for CRP1

For SCM:
 Upload and assign all CRP1 test scripts in JIRA
 Execute CRP1 and document testing results (8/6)
 Resolving issues and defects identified from CRP1

Issues by Priority Risks by Priority



Current Risks More Risks...

Risk	Probability	Impact	Priority	Status	Target Resolution	Owner
Qualified Time reporting	✖	✖	✖	Open	12/14/18	Rasmussen, Michael
Staffing concerns	!	◆	!	Open	6/25/18	Rasmussen, Michael

Project Storyboard: Centrex Replacement

Project Manager	Howard, Bob	Status Report Date	8/9/18	Project Dates			Status Report Indicators		
Project Type	Major Project	Status	Approved		Start	Finish	Overall		
Stage	Design	Progress	Started	Plan	10/10/17	12/31/18	Schedule		
Total Estimated Cost	null	Estimate to Complete		Baseline			Scope		
Actual Cost To Date				Days Late	0	0	Cost and Effort		

Project Description

To secure the most cost efficient Hosted Voice Over Internet Protocol Telephony (VOIP) Services. This solution will replace the State's Centrex service throughout the State of Nebraska. The purpose of the project is to provide phone service that includes the most up-to-date VOIP features and functionality as a hosted service with equipment ownership, maintenance and service remaining with the Contractor.

Key Accomplishments

Second RFP was issued on July 5

Status Report Update

Solicitations for the Centrex Replacement RFP were withdrawn and a second RFP was issued on July 5. Opening is scheduled for August 20th.

Contract award is scheduled for 11/01/18

Upcoming Activities

Answers to bidder questions were posted on 8/03/18 and we are awaiting bid responses which are due on 8/20/18
Contract award is scheduled for 11/01/18

Issues by Priority	Risks by Priority

Current Issues

No matching records were found

Project Storyboard: Novell to Netscaler

Project Manager	Nelson, Ben	Status Report Date	8/2/18
Project Type	Application Change	Status	Approved
Stage	Build	Progress	Started
Total Estimated Cost	null	Estimate to Complete	
Actual Cost To Date			

Project Dates		
	Start	Finish
Plan	2/19/16	10/31/18
Baseline	2/19/16	10/31/18
Days Late	0	0

Status Report Indicators		
Overall		
Schedule		
Scope		
Cost and Effort		

Project Description
 Combination of the Novell Sunset and Novell Stabilization project.

Key Accomplishments

AM3 Stabilization

- P2V (Physical to virtual) of AM3 backup completed.
- URL prep for WCS (Worst Case Scenario) completed.
- Premium Support extended.

AM3 to AM4 Progress

- 58.3% removed from AM3, previously 52.4% on 6/13/18.
- DHHS has over 200 sites still pending, making small strides.
- Non-DHHS has 5 sites pending, all related to OBIEE. OBIEE is requires new servers and software upgrade which is underway.

AM4 to NetScaler Progress

- Centurion Blue development and testing continues.
- Update to current authentication logon interfaces.
- Discussion of long term authentication methods.
- NetScaler upgrade to 11.1 are completed.

Status Report Update

Premium Support has been extended another 3 months

DHHS movement has slowed but we have been informed they have "a lot in the hopper". They have to fix some authentication issues.

Team is working on options for the Netscaler Authentication methods. Reviewing a past POC.

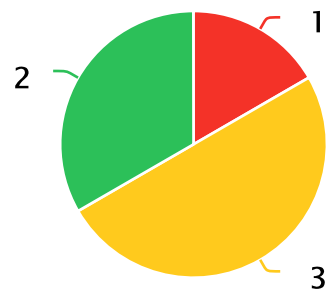
OBIEE servers are still pending. Confusion on tickets.

Recent Netscalers updates and WCS URL are complete.

Upcoming Activities

DHHS Movement

Issues by Priority Risks by Priority



Current Risks More Risks...

Risk	Probability	Impact	Priority	Status	Target Resolution	Owner
NetScaler Support				Work in Progress	4/23/18	Nelson, Ben
Netscaler compatibility to replace Access Manager				Open	2/19/16	Nelson, Ben
Authentication software choices				Open	2/19/16	Nelson, Ben